



# COLORADO STATE SENATE

## FAX TRANSMITTAL SHEET

**From Renee White**  
**Chief of Staff**  
**Senate Republicans**

STATE CAPITOL  
 200 EAST COLFAX, ROOM 274  
 DENVER, CO 80203-1716

Office: 303-866-2318  
 Fax: 303-866-2012  
 email: renee.white@state.co.us

TO: Jane Feldman - Independent Ethics Commission

---

FROM: Renee White for Senator Kevin Grantham

---

RECEIVING FAX #: ~~303-866-3777~~  
 303-837-2344

---

RE: Request for Advisory Opinion

---

DATE: April 7, 2011 4/8/11 TIME: ~~5:00 PM~~ 9:30 AM

---

PAGE 1 OF: 10

---

REMARKS: Included: Letter from Senator Kevin Grantham to IEC, dated April 7, 2011 (2 pages)

---

Letter from Stephen Lakis, President, State Legislative Leaders Foundation to Hon. Mike Kopp, dated March 3, 2011 (2 pages)

---

The Emerging Leaders Program brochure (4 pages)

---

Letter from Stephen Lakis, President, State Legislative Leaders Foundation to Senator Kevin Grantham, dated March 21, 2011 (one page)

---

Kevin Grantham  
State Senator

State Capitol, Room 274  
200 E. Colfax Avenue  
Denver, CO 80203  
Capitol: (303) 866-4877



SENATE  
STATE OF COLORADO  
DENVER

COMMITTEES  
Member of:

Agriculture and Natural Resources

State, Veterans, & Military Affairs

Appropriations

April 7, 2011

Via Facsimile: 303-866-3777  
and electronic transmission

Independent Ethics Commission  
101 West Colfax Avenue, Suite 500  
Denver, CO 80203

RE: Request for Advisory Opinion regarding permissibility of a legislator's acceptance of reasonable expenses to participate in an emerging leaders program in Virginia

Dear Members of the Independent Ethics Commission:

I am respectfully requesting an advisory opinion pursuant to Article XXIX, section 5 (5) of the Colorado Constitution, section 24-18.5-101 (4) (b), Colorado Revised Statutes, and Rule 5 of the Rules of Procedure of the Independent Ethics Commission ("IEC"). The question involves the permissibility of a member of the Colorado General Assembly accepting airfare, hotel accommodations, and other "hosting" expenses associated with an educational program (Emerging Leaders Program) at the University of Virginia's Darden School of Business in Charlottesville, Virginia. The Emerging Leaders Program is scheduled to take place July 11 to July 14, 2011. It is sponsored by the State Legislative Leaders Foundation, an independent, nonprofit, nonpartisan, national organization. The State Legislative Leaders foundation will provide a full scholarship to each participating legislator. This includes: tuition and books, meals, lodging, coach class airfare and ground transportation. Expenses will be paid out of the Foundation's Leadership Education Fund. No monies derived from corporate contributions are included in this fund. The following are facts that IEC may find relevant to this request:

1. On or about March 3, 2011, Stephen G. Lakis, President of State Legislative Leaders Foundation extended an invitation to Senate Minority Leader Mike Kopp for him to nominate up to three members of the Senate Minority Caucus to take part in the Emerging Leaders Program. The invitation stated that the program is designed to inspire legislators who by their outstanding character and dedication to public service are destined to become the next generation of leaders in our state. The 50 legislators who are selected will be given a once in a lifetime opportunity to participate in a challenging education program. Over the three days, participants discuss and debate with their colleagues from across the country many of the essential qualities of leadership; integrity, vision, compassion and common sense - that will shape their future careers. It was also stated that participants would be enriched by the experience. A high percentage of past participants have gone on to distinguished careers in public service including top leadership positions in their state legislatures and the US Congress.

2. Senate Minority Leader Mike Kopp asked if I would be interested in attending the Emerging Leaders Program and I accepted with enthusiasm;

April 7, 2011  
Independent Ethics Commission  
Page Two

3. Senator Kopp sent in my name as his nomination to attend the program;

4. Expenses for attending the Emerging Leaders Program will be paid by providing a scholarship paid out of the Foundation's Leadership Education Fund of which no monies derived from corporate contributions are included in the fund;

5. Section (3) (3) (f) of Article XXIX establishes an exception to the gift ban for reasonable expenses paid by a nonprofit organization for attendance at a convention, fact-finding mission or trip, or other meeting if the person on whose behalf the expenses are paid is scheduled to deliver a speech, make a presentation, participate on a panel, or represent the state or local government, provided that the non-profit organization receives less than five percent (5%) of its funding from for-profit organizations or entities;

6. While the State Legislative Leaders Foundation does receive more than 5% of its funding from for-profit organizations, expenses will be paid out of the Foundation's Leadership Education Fund and no monies derived from corporate contributions are included in that fund;

7. As a participant of the Emerging Leaders Program and a member from the Colorado State Senate, I believe I will be representing the Colorado State Senate;

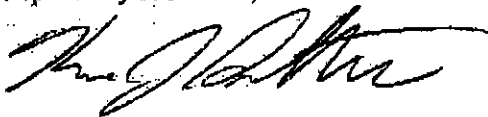
8. My participation would benefit the citizens of the state of Colorado and would not be exclusively for my personal benefit.

Questions:

1. May I accept the scholarship from the State Legislative Leaders Foundation's Education Fund in order to participate in the Emerging Leaders Program?

Thank you for your timely consideration of this request for an advisory opinion. I waive confidentiality for purposes of this request and the forthcoming advisory opinion.

Respectfully submitted,



Kevin Grantham  
State Senator

Attachments:

Letter dated March 3, 2011 to Hon. Mike Kopp from Stephen G. Lakis, President of State Legislative Leaders Foundation

The Emerging Leaders Program Brochure

Letter dated March 21, 2011 to Senator Kevin Grantham, from Stephen G. Lakis, President of State Legislative Leaders Foundation

*Preparing the leaders of today  
for the challenges of tomorrow ...*



**Stephen G. Lakis**  
President

March 3, 2011

Hon. Mike Kopp  
Senate Minority Leader  
200 E. Colfax  
Denver, CO 80203

Dear Senator Kopp:

I am writing to invite you to nominate three of your finest legislators to take part this summer in an exceptional educational program at the University of Virginia's renowned Darden School of Business. The program takes place July 11 to July 14 on Mr. Jefferson's campus in Charlottesville.

The *UVA Emerging Leaders Program* is designed to inspire legislators who by virtue of their outstanding character and dedication to public service are destined to become the next generation of leaders in your state.

The 50 legislators who are selected will be given a once in a lifetime opportunity to participate in a challenging educational program led by one of the finest university faculties in the world. Over the course of these three days, participants will discuss and debate with their colleagues from across the country many of the essential qualities of leadership—integrity, vision, compassion and common sense—that will shape their future careers.

Not surprisingly, a high percentage of past participants have gone on to distinguished careers in public service including top leadership positions in their state legislatures and the US Congress. One recent graduate was selected as a recipient of the 2010 John F. Kennedy Profiles in Courage Award.

The cornerstone of this program's success is the thoughtful nominations we receive from each Senate President, Speaker of the House, and House and Senate Minority Leader from the 50 states.

In making your nominations you are doing a service not only to these men and women whose careers will undoubtedly be enriched by the experience, but perhaps more importantly, you will be doing a great service to the institution of the state legislature and to the people of your state.

Enclosed please find a nomination form for the *2011 Emerging Leaders Program*. You may recommend up to 3 legislators.

**CHAIR**  
**HON. LOIS M. DeBERRY**  
House Minority Floor Leader, Tennessee

**VICE CHAIR**  
**HON. BOB STENEHJEM**  
Senate Majority Leader, North Dakota

**DIRECTORS**  
**HON. KIRK ADAMS**  
Speaker of the House, Arizona  
**HON. B. PATRICK BAUER**  
House Minority Leader, Indiana

**HON. ROGER H. BEDFORD, JR.**  
Senate Minority Leader, Alabama

**HON. BRYAN C. BOSMA**  
Speaker of the House, Indiana

**HON. SHARON WESTON BROOME**  
Senate President Pro Tempore, Louisiana

**HON. MICHAEL E. BUSCH**  
Speaker of the House, Minnesota

**HON. AL CARLSON**  
House Majority Leader, North Dakota

**HON. MIKE CYNARAIT**  
Speaker of the House, Alaska

**HON. ALEX DeCROCK**  
Assembly Minority Leader, New Jersey

**HON. JEFF FITZGERALD**  
Speaker of the House, Wisconsin

**HON. GORDON D. FOX**  
Speaker of the House, Rhode Island

**HON. JOE HACKNEY**  
House Minority Leader, North Carolina

**HON. ROBERT W. HARRELL, JR.**  
Speaker of the House, South Carolina

**HON. PATTI KONLINE**  
House Assistant Minority Leader, Vermont

**HON. MARTIN M. LOONEY**  
Senate Majority Leader, Connecticut

**HON. FIONA MA**  
Assembly Speaker Pro Tempore, California

**HON. THOMAS V. MIKE MILLER, JR.**  
President of the Senate, Maryland

**HON. TERE NORELLI**  
House Minority Leader, New Hampshire

**HON. JOHN OCHOVERA**  
Speaker of the Assembly, Nevada

**HON. DOMINIC P. PILEGGI**  
Senate Majority Leader, Pennsylvania

**HON. CHIP RODERS**  
Senate Majority Leader, Georgia

**HON. CALVIN K. Y. SAY**  
Speaker of the House, Hawaii

**HON. MICHAEL SCHWEIDER**  
Senate President Pro Tempore, Nevada

**HON. GARY STEVENS**  
President of the Senate, Alaska

**HON. P. ERIC TURNER**  
House Speaker Pro Tempore, Indiana

Hon. Mike Kopp  
March 3, 2011  
Page 2

I strongly urge you to send us your nominations as soon as possible — the deadline is **Friday, March 25, 2011**. This is a competitive program and all nominees will be asked to submit a comprehensive application so the more time we can give them to prepare their applications the better!

Thank you for your kind consideration. Please call if you have any questions.

Very truly yours,



Stephen G. Lakis  
President

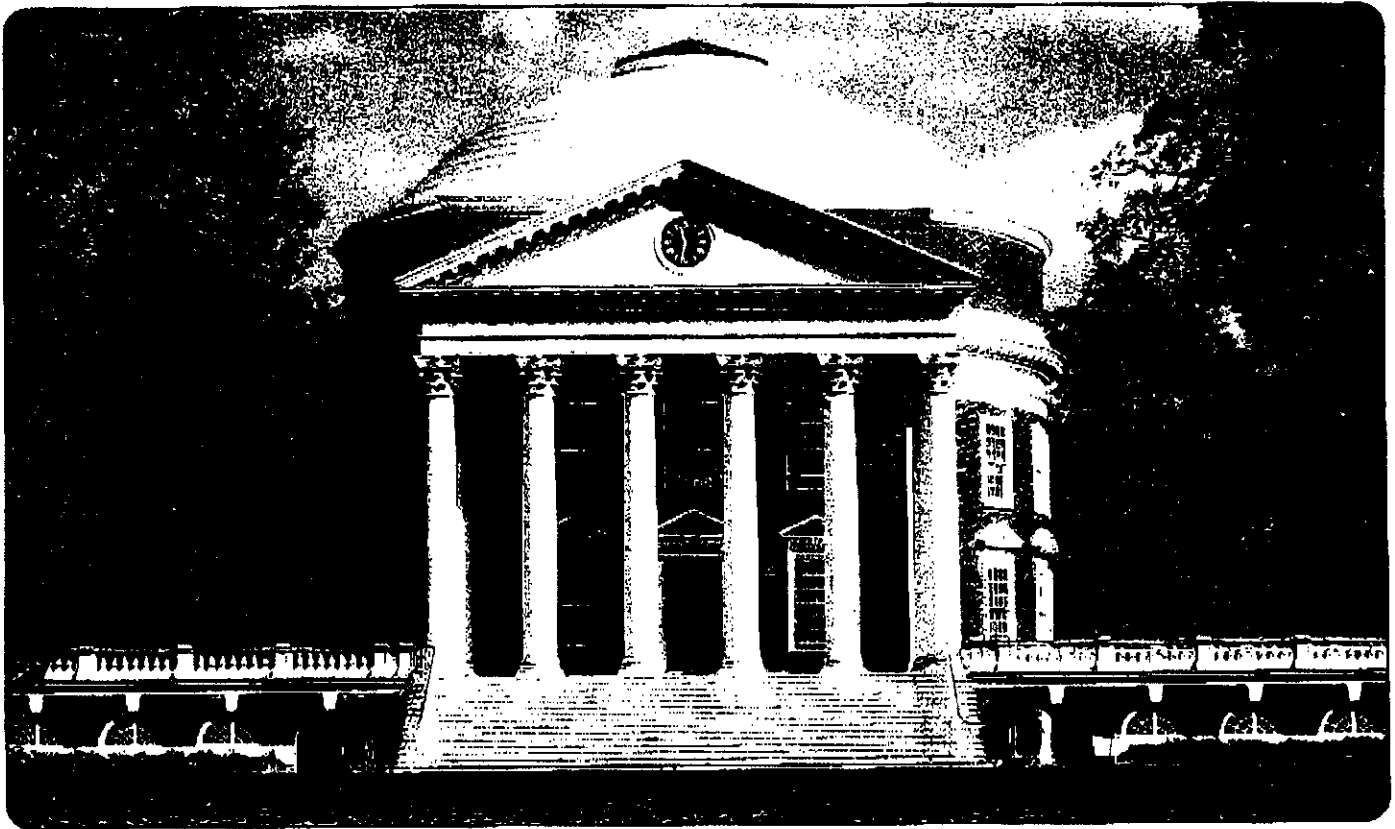
P.S. The State Legislative Leaders Foundation will cover program costs including tuition, books and study materials, lodging, scheduled meals, and travel to and from Charlottesville, Virginia.


Enclosures - Nomination Form, return envelope and program brochure

# THE EMERGING LEADERS PROGRAM

*Preparing the Next Generation of Leadership in America*

*July 11-14, 2011*



 **UNIVERSITY**  
*of* **VIRGINIA**  
DARDEN SCHOOL OF BUSINESS  
EXECUTIVE EDUCATION



**State Legislative  
Leaders Foundation**

## THE EMERGING LEADERS PROGRAM

### *Preparing the Next Generation of Leadership in America*

July 11–14, 2011



#### **The Program**

The *Emerging Leaders Program (EPL)* is designed to enhance the leadership potential and vision of policymakers who are likely to be at the helm of tomorrow's legislatures. Through this unique program, we seek to broaden their perspectives to enable them to challenge the future in new and positive ways. A variety of presentations from leading political leaders will be combined with cutting-edge leadership concepts from world-renowned faculty. The participants themselves will be the center of an action-oriented process that will make a real difference for the future.

#### **The Participants**

The State Legislative Leaders Foundation (SLLF) and the Darden School of Business at the University of Virginia will seek nominations from presiding officers in the 50 state legislatures. Nominees will be asked to complete an application which will be reviewed by an independent selection committee.

State legislators who have recently begun their careers in public service and who demonstrate the skills and aptitude to attain positions of greater political responsibility will be eligible to participate. One of the primary criteria for selection will be the candidate's long-term commitment to public service and keen interest in self development.

#### **Objectives**

The key objective is to develop the leadership potential of emerging political leaders for the challenges of the twenty-first century. This will be accomplished through a highly interactive program that focuses on:

- Analysis and feedback on elements of personal leadership style.
- Awareness of the importance of values and ethics in governance and public service.

- Gaining perspective on the importance of the role of the state legislature in contemporary American politics.
- Recognition of the importance of legislators as consensus builders and facilitators of compromise.

#### **Topics**

The following topics will be studied, analyzed, and discussed:

- A Current Perspective on Political Leadership
- Personal Leadership in a Changing World
- Group Dynamics and Leadership
- Values and Ethics
- The Art of Political Leadership
- Issues in State Legislative Leadership
- The Global Perspective
- Action Steps to Make a Difference

#### **The University of Virginia**

Founded in 1819 by Thomas Jefferson, The University of Virginia is centered on the historic Rotunda and Lawn, and provides a solid base of tradition in educational excellence and political leadership. Jefferson created an "Academical Village" and an innovative model of the University's educational system that survives today. Faculty and students spend time with each other eating, discussing, and learning from one another. By bringing students and faculty together, Jefferson hoped to produce the spark that would animate the intellectual life of citizens and leaders. *The Program for Emerging Political Leaders* continues his legacy.

#### **The Darden School of Business**

The Darden School was founded by the University of Virginia in 1954 in order to provide professional development for practicing managers and business leaders. Situated on the University's North Grounds, The Darden School offers a two-year MBA Program that consistently ranks among the top schools nationwide. The same

rigorous standards of excellence guide The Darden School's Executive Education programs.

For over 50 years, executives and businesses from around the world have integrated Darden Executive Education into their personal development and strategic business plans. Through open-enrollment, custom, company-specific programs, and unique partnerships, business leaders and firms can continue life-long learning with relevant, readily applicable skills and tools that lead to extraordinary management and sustainable business growth.

#### **The Darden Experience**

Our philosophy of Executive Education at The Darden School adheres to the essential pairing of theory and practice. Our faculty members serve as consultants to businesses and government agencies; therefore, their observations reflect practical experience, as well as scholarship. The Darden experience challenges each participant to change her/his thinking and make a difference by developing individual potential to the fullest. Those who participate can expect this program to be an intense, demanding, and rewarding experience with days running from 7:00 A.M. until 9:00 P.M.

#### **Living and Learning at Darden**

At The Darden School, participants will find an environment designed for comfort and an atmosphere conducive to learning and idea exchanges. Program participants stay at the Sponsors Executive Residence Center, located on the Darden Grounds. The Residence Center offers private sleeping rooms with private bath and modern amenities. Incorporating the latest in technological support, Darden facilities include state-of-the-art classrooms, small-group discussion rooms, and living quarters, all equipped for learning.

*"The Emerging Leaders Program is an excellent opportunity to learn about state governments across the country. The time spent interacting is extremely helpful in realizing that we, as legislators, face similar issues regardless of where we come from."*

Sen. Jennifer L. Flanagan  
Boston, MA



### **The State Legislative Leaders Foundation (SLLF)**

The State Legislative Leaders Foundation, [www.sllf.org](http://www.sllf.org), is a non-profit, nonpartisan, independent national organization committed to providing specialized educational and enrichment programs for the leaders of our nation's state legislatures—Speakers of the House, Senate Presidents, Majority Leaders, Minority Leaders, and Pro Tempores. It is the only legislative organization dedicated solely to serving all state legislative leaders.

The Foundation's university-based educational programs represent the cornerstone of all its activities. Open to state legislative leaders, these programs provide an ideal venue for substantive discussion and debate on the critical issues of the day. The SLLF complements these programs with publications and research designed to give legislative leaders from across the country the opportunity to learn from the activities and experiences of others.

In its more than 35 years, the SLLF has distinguished itself as the leading legislative leadership organization in the nation. Its global reach to parliaments across Europe and now, Asia, is further burnishing its reputation for maintaining the highest standards of excellence in all its work.

### **Faculty and Guest Contributors**

**R. Edward Freeman**

Faculty Leader, 434.924.0935

University Professor, Elis and Signe Olsson Professor of Business Administration, The Darden School; Academic Director, Business Roundtable Institute for Corporate Ethics; and a Senior Fellow of the Olsson Center for Applied Ethics, one of the world's leading academic centers for the study of ethics. He is also Professor of Religious Studies and a faculty advisor to the University's Institute for Practical Ethics and Adjunct Professor of Stakeholder Management at the Copenhagen Business School in Denmark. Currently he holds honorary professorships—the

Welling Professor at George Washington University and the Gourlay Visiting Professor of Ethics, Melbourne Business School in Australia. Mr. Freeman has written or edited several books on stakeholder management, business strategy, and business ethics. He is best known for his award-winning book *Strategic Management: A Stakeholder Approach*, in which he suggested that businesses build their strategies around their relationships with key stakeholders. B.A., Duke University; Ph.D., Washington University.

**Stephen G. Lakis**, President of the State Legislative Leaders Foundation. Mr. Lakis created the blueprint for bringing political and business leaders together in academic settings to examine critical and public policy issues and aspects of leadership. He has written and frequently spoken on legislative leadership and legislative performance, and on the topics of ethics and transparency, public policy design, and lobbying in developing parliaments and legislatures. In 1998, he created a new transatlantic branch of the State Legislative Leaders Foundation in Europe that brings U.S. state legislative leaders together with parliamentary leaders from European nations. B.A., University of Bridgeport; Graduate Studies, American University.

**Thomas H. Little**, Director of Curriculum Development and Research for the State Legislative Leaders Foundation. Over the last 10 years, Mr. Little has coordinated and participated in numerous educational and training programs for state legislative leaders and advocacy groups. In his current position, he has worked closely in the writing and production of several publications including *State Legislative Leaders: Keys to Effective Legislation for Women and Children* and *What Have You Gotten Yourself Into? A Guide for New Legislative Leaders*. B.S., UNC-Greensboro; M.S. and Ph.D., Ohio State University.

Additional faculty and guest speakers will contribute.

*"This program gave me the opportunity to look at leadership in a different way and also gave me many tools to work with."*

Sen. Vicki Schmidt  
Topeka, KS

*"This experience required me to look inward and evaluate myself and my leadership style. It also made me take an honest look at my bias toward issues."*

Rep. Darrin Williams  
Little Rock, AR

*"This program was a great opportunity to learn, provoke thought, and ultimately examine our roles and responsibilities as state policymakers. It was equally challenging and enriching."*

Sen. Gretchen Whitmer  
East Lansing, MI

*"The Emerging Leaders Program thrives in the Darden Environment. We can't grow and learn the same in our chambers or in our districts. By bringing leaders from across the country together with the professors of Darden in Charlottesville, we were able to learn more, reflect more, and leave as better leaders."*

Sen. Ryan Taylor  
Towner, ND

*"This opportunity to get to know emerging leaders across our nation offers us an insight into a promising future for public policy in America."*

Sen. Joanne Verger  
Coos Bay, OR



*"Stimulating way to engage in conversation about issues universal in all states, but with the ability to focus specifically on your individual needs. Great critical thinking, reflection, and dialogue."*

Rep. Deborah Ruggiero  
Jamestown, RI



**General Information**

Nominations may be submitted by state legislative leaders in the 50 state legislatures (Senate Presidents, House Speakers, Majority Leaders, Minority Leaders, and Pro Tempores). The final selection will be made by a committee composed of the SLLF senior staff and Darden faculty. The selection criteria are nonideological and bipartisan. Alternates will be identified so that a full class can be conducted. The program will begin at 5:00 P.M. on Monday, July 11, 2011, and will conclude by noon on Thursday, July 14, 2011.

The total cost of the program will be supported by The State Legislative Leaders Foundation. This includes tuition, meals, and lodging during the program, and a travel allowance to Charlottesville, Virginia, from the participant's homesite. Incidentals and all personal expenses are the responsibility of the participant.

**Program Information**

Jennifer Hicks  
Senior Client Operations Manager  
The Darden School Foundation  
University of Virginia  
P.O. Box 7186  
Charlottesville, VA 22906-7186  
PHONE 434.924.4922  
FAX 434.982.2833  
EMAIL HicksJ@darden.virginia.edu  
WEB www.darden.virginia.edu/execed

Papalinka Paradise  
Program Manager  
State Legislative Leaders Foundation  
1645 Falmouth Road  
Centerville, MA 02632-2932  
PHONE 508.771.3821  
FAX 508.771.0136  
EMAIL pparadise@slf.org  
WEB www.sllf.org

Executive Education programs are offered by the University of Virginia's Darden School Foundation, a nonprofit organization devoted entirely to the welfare of The Darden School. The Darden School Foundation fully supports equal opportunity in employment and access to educational opportunities.



**EMERGING LEADERS PROGRAM**

**JULY 12-15, 2010**

**DARDEN SCHOOL OF BUSINESS - UNIVERSITY OF VIRGINIA**



**Class of 2010**

*Preparing the leaders of today  
for the challenges of tomorrow ...*



Stephen G. Lakis  
President

March 21, 2011

Senator Kevin Grantham  
200 E. Colfax Avenue  
Denver, CO 80203

Dear Senator Grantham:

It is my pleasure to inform you that you have been nominated by a member of your legislative leadership for selection to the **2011 Emerging Leaders Program** to be held in July at The University of Virginia's renowned Darden Graduate School of Business Administration. Your nomination to this prestigious program reflects the high regard your colleagues have for you and I congratulate you for this honor.

The goal of the Emerging Leaders Program is to inspire men and women such as yourself to continue their careers in public service. Over the course of this program you and other exceptional legislators from across the country will be given a unique opportunity to examine the qualities and skills that best characterize what it takes to be a leader. Discussions will be lead by a distinguished UVA faculty and all meetings will take place on Mr. Jefferson's campus. The program runs from Monday evening, July 11 to Thursday afternoon, July 14.

This is a competitive selection process and only 50 legislators from across the country will be invited. To formally apply for admission you must return the enclosed **application** and your bio as soon as possible and **no later than Monday, April 18**. (You can also apply electronically at our website: [www.sllf.org](http://www.sllf.org))

Once we receive your completed application, it will be reviewed by our selection committee and you will be notified of the committee's decision during the second week in May.

The State Legislative Leaders Foundation, an independent, nonprofit, nonpartisan, national, will provide a full scholarship to each participating legislator. This includes: tuition and books, meals, lodging, coach class airfare and ground transportation. Your only financial responsibility will be for personal expenses. (Please note - if you are selected, your expenses will be paid out of the Foundation's Leadership Education Fund. No monies derived from corporate contributions are included in this fund.)

We look forward to receiving your application and hope to see you this summer.

Very truly yours,

Stephen G. Lakis  
President

Enclosures: Program brochure and Application Form

CHAIN  
HON. LOIS M. DEBEARY  
House Minority Floor Leader, Tennessee

VICE CHAIR  
HON. BOB STRENGLIEM  
Senate Majority Leader, North Dakota

DIRECTORS  
HON. KIRK ADAMS  
Speaker of the House, Arizona

HON. B. PATRICK BAUER  
House Minority Leader, Indiana

HON. ROGER H. BEDFORD, JR.  
Senate Minority Leader, Alabama

HON. BRIAN C. BOSMA  
Speaker of the House, Indiana

HON. SHARON WESTON BROOME  
Senate President Pro Tempore, Louisiana

HON. MICHAEL E. BUNCH  
Speaker of the House, Maryland

HON. AL CARLSON  
House Minority Leader, North Dakota

HON. MIKE CHENWALT  
Speaker of the House, Alaska

HON. ALEX DECROCE  
Assembly Minority Leader, New Jersey

HON. JEFF FITZGERALD  
Speaker of the House, Wisconsin

HON. GORDON D. FOX  
Speaker of the House, Rhode Island

HON. JOE HACKNEY  
House Minority Leader, North Carolina

HON. ROBERT W. HARRRELL, JR.  
Speaker of the House, South Carolina

HON. PATTI KOMLINE  
House Assistant Minority Leader, Vermont

HON. MARTIN M. LOONEY  
Senate Majority Leader, Connecticut

HON. FRONA MA  
Assembly Speaker Pro Tempore, California

HON. THOMAS V. MEEK MILLER, JR.  
President of the Senate, Maryland

HON. TERSE NORELLI  
House Minority Leader, New Hampshire

HON. JOHN OCEGUERA  
Speaker of the Assembly, Nevada

HON. DOMINIC F. PILEGGI  
Senate Majority Leader, Pennsylvania

HON. CHIP ROGERS  
Senate Minority Leader, Georgia

HON. CATAM K. Y. SAI  
Speaker of the House, Hawaii

HON. MICHAEL SCHNEIDER  
Senate President Pro Tempore, Nevada

HON. GARY STEVENS  
President of the Senate, Alaska

HON. F. ERIC TURNER  
House Speaker Pro Tempore, Indiana

*Preparing the leaders of today  
for the challenges of tomorrow ...*



Stephen G. Lakis  
President

March 21, 2011

Senator Kevin Grantham  
200 E. Colfax Avenue  
Denver, CO 80203

Dear Senator Grantham:

It is my pleasure to inform you that you have been nominated by a member of your legislative leadership for selection to the **2011 Emerging Leaders Program** to be held in July at The University of Virginia's renowned Darden Graduate School of Business Administration. Your nomination to this prestigious program reflects the high regard your colleagues have for you and I congratulate you for this honor.

The goal of the Emerging Leaders Program is to inspire men and women such as yourself to continue their careers in public service. Over the course of this program you and other exceptional legislators from across the country will be given a unique opportunity to examine the qualities and skills that best characterize what it takes to be a leader. Discussions will be lead by a distinguished UVA faculty and all meetings will take place on Mr. Jefferson's campus. The program runs from Monday evening, July 11 to Thursday afternoon, July 14.

This is a competitive selection process and only 50 legislators from across the country will be invited. To formally apply for admission you must return the enclosed **application** and your bio as soon as possible and **no later than Monday, April 18**. (You can also apply electronically at our website: [www.sllf.org](http://www.sllf.org))

Once we receive your completed application, it will be reviewed by our selection committee and you will be notified of the committee's decision during the second week in May.

The State Legislative Leaders Foundation, an independent, nonprofit, nonpartisan, national, will provide a full scholarship to each participating legislator. This includes: tuition and books, meals, lodging, coach class airfare and ground transportation. Your only financial responsibility will be for personal expenses. (Please note - if you are selected, your expenses will be paid out of the Foundation's Leadership Education Fund. No monies derived from corporate contributions are included in this fund.)

We look forward to receiving your application and hope to see you this summer.

Very truly yours,

Stephen G. Lakis  
President

Enclosures: Program brochure and Application Form

CHAIN  
HON. LOIS M. DEBEARY  
House Minority Floor Leader, Tennessee

VICE CHAIR  
HON. BOB STRENGLIEM  
Senate Majority Leader, North Dakota

DIRECTORS  
HON. KIRK ADAMS  
Speaker of the House, Arizona

HON. B. PATRICK BAUER  
House Minority Leader, Indiana

HON. ROGER H. BEDFORD, JR.  
Senate Minority Leader, Alabama

HON. BRIAN C. BOSMA  
Speaker of the House, Indiana

HON. SHARON WESTON BROOME  
Senate President Pro Tempore, Louisiana

HON. MICHAEL E. BUNCH  
Speaker of the House, Maryland

HON. AL CARLSON  
House Minority Leader, North Dakota

HON. MIKE CHENWALT  
Speaker of the House, Alaska

HON. ALEX DECROCE  
Assembly Minority Leader, New Jersey

HON. JEFF FITZGERALD  
Speaker of the House, Wisconsin

HON. GORDON D. FOX  
Speaker of the House, Rhode Island

HON. JOE HACKNEY  
House Minority Leader, North Carolina

HON. ROBERT W. HARRRELL, JR.  
Speaker of the House, South Carolina

HON. PATTI KOMLINE  
House Assistant Minority Leader, Vermont

HON. MARTIN M. LOONEY  
Senate Majority Leader, Connecticut

HON. FRONA MA  
Assembly Speaker Pro Tempore, California

HON. THOMAS V. MIKE MILLER, JR.  
President of the Senate, Maryland

HON. TERSE NORELLI  
House Minority Leader, New Hampshire

HON. JOHN OCEGUERA  
Speaker of the Assembly, Nevada

HON. DOMINIC F. PREGGI  
Senate Majority Leader, Pennsylvania

HON. CHIP ROGERS  
Senate Minority Leader, Georgia

HON. CATAM K. Y. SAI  
Speaker of the House, Hawaii

HON. MICHAEL SCHNEIDER  
Senate President Pro Tempore, Nevada

HON. GARY STEVENS  
President of the Senate, Alaska

HON. F. ERIC TURNER  
House Speaker Pro Tempore, Indiana

**STATE LEGISLATIVE LEADERS FOUNDATION**

**Program for Emerging Political Leaders**

**University of Virginia - Charlottesville, VA**

**July 12 - 15, 2010**

**Expense Breakdown**

Room and Board (\$270 X 3 nights)	\$810.00
Tuition and Fees	\$1,375.00
Books and Reading Materials	\$250.00
Ground Transportation (estimated per person cost)	\$41.83
<b>Meals</b>	
Breakfasts, Lunches, Dinners, Breaks	Included in room & board
Dinner @ Rotunda (additional cost over meal allowance)	\$45.45
Dinner @ Ed Freeman's House (additional cost over meal allowance)	\$30.10
<b>Travel Reimbursement</b>	
<b>TOTAL*</b>	<b>\$2,552.38</b>

\*Please note that all expenses were paid out of the SLLF Scholarship Fund. No monies from corporate contributions are included in this fund.